

THREE MONTHS RECOVERED

MILLIONS REALIZED

When a leading life sciences manufacturer set out to replicate a proven biopharmaceutical facility, the goal was clear: expand production capacity and deliver critical therapies to patients faster.

What began as a straightforward replication quickly became more complex. Expanding scope, evolving design requirements, and delayed dependencies put schedules, budgets, and production readiness at risk.

To regain control, the customer partnered with R.E. Mason.

BRINGING STRUCTURE TO COMPLEXITY

As project demands increased, the customer needed more than engineering support. They needed a partner who could align stakeholders, manage risk, and keep critical decisions moving. R.E. Mason stepped into a central project management role, bringing structure, visibility, and accountability to a rapidly changing environment.

Working closely with the project team, R.E. Mason clarified priorities, improved communication across workstreams, and helped teams anticipate issues before they became roadblocks.

KEEPING THE PROJECT MOVING FORWARD

As design modifications and scope changes emerged, R.E. Mason connected engineering, operations, commissioning, and leadership teams. By using global engineering resources, multi-shift support, and structured governance, teams maintained progress while reducing disruption to critical milestones.

Risks were tracked, dependencies were actively managed, and work was completed with the right teams, timing, and visibility.

PROJECT MANAGEMENT THAT CHANGED THE OUTCOME

Through proactive planning, stakeholder alignment, risk management, and disciplined oversight, R.E. Mason helped the customer regain control of a complex project and deliver measurable impact.

The measurable impact included:

- **Approximately 3 months recovered** during commissioning and qualification
- **\$9 million in cost avoidance**
- **\$60 million in accelerated revenue opportunity**
- Improved visibility, coordination, and confidence in achieving production milestones

Most importantly, the customer accelerated their path to market, helping critical therapies reach patients sooner.

THE RIGHT PROJECT MANAGEMENT PARTNER MAKES THE DIFFERENCE

Complex projects often struggle when changing priorities, competing stakeholders, and growing complexity make execution difficult to manage alone. R.E. Mason's project leadership, structured governance, and proactive coordination helped turn complexity into clarity and uncertainty into measurable results.

Ready to recover time, reduce risk, and accelerate results?